

THE SIPRI TOP 100 ARMS-PRODUCING AND MILITARY SERVICES COMPANIES, 2016

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Arms sales of the world’s 100 largest arms-producing and military services companies (the Top 100) totalled \$374.8 billion in 2016 (see table 1). This represents a 1.9 per cent increase compared with 2015 (figures exclude China, see box 1).¹ This is the first year of growth in Top 100 arms sales after five consecutive years of decline. The arms sales of the Top 100 for 2016 are 38 per cent higher than those for 2002, when SIPRI began reporting corporate arms sales (see figure 1). The growth in arms sales was expected and was driven by the implementation of new national major weapon programmes, ongoing military operations in several countries and persistent regional tensions that are leading to an increased demand for weapons.

¹ Unless otherwise specified, all changes are expressed in real, or constant, terms (not current or nominal); ‘Arms sales’ refers to sales of military equipment and services to armed forces and ministries of defence worldwide; sales are only for those companies that are ranked.

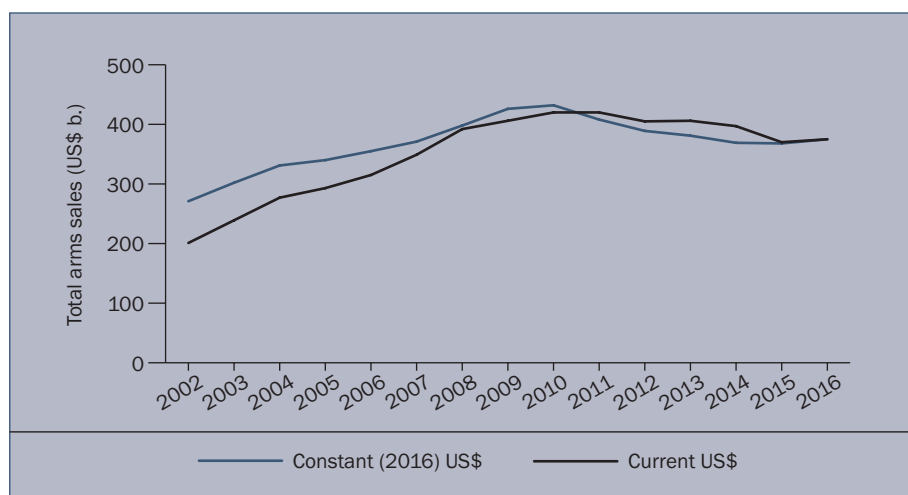


Figure 1. Total arms sales of companies in the SIPRI Top 100, 2002–16

Notes: The data in this graph refers to the companies in the SIPRI Top 100 in each year, which means that it refers to a different set of companies each year, as ranked from a consistent set of data. ‘Arms sales’ refers to sales of military equipment and services to armed forces and ministries of defence worldwide. For a full definition see <<https://www.sipri.org/databases/armsindustry>> or *SIPRI Yearbook 2017*.

KEY FACTS

- The arms sales of the SIPRI Top 100 arms-producing and military services companies (excluding China) totalled \$374.8 billion in 2016. This represents an increase of 1.9 per cent compared with 2015 and is the first year of growth in Top 100 arms sales after five consecutive years of decline.
- Arms sales by US-based companies in the Top 100 rose by 4.0 per cent to \$217.2 billion in 2016. With 38 companies ranked in the Top 100 for 2016, the USA accounted for 57.9 per cent of the total Top 100 arms sales.
- The sales of West European arms producers in the Top 100 were mostly stable in 2016. Their combined arms sales totalled \$91.6 billion—an increase of 0.2 per cent compared with 2015.
- Arms sales by Russian companies in the Top 100 have continued to grow, rising by 3.8 per cent to \$26.6 billion in 2016. However, the rate of growth has declined for the second year in a row.
- South Korean companies in the Top 100 increased their arms sales by 20.6 per cent to \$8.4 billion in 2016.

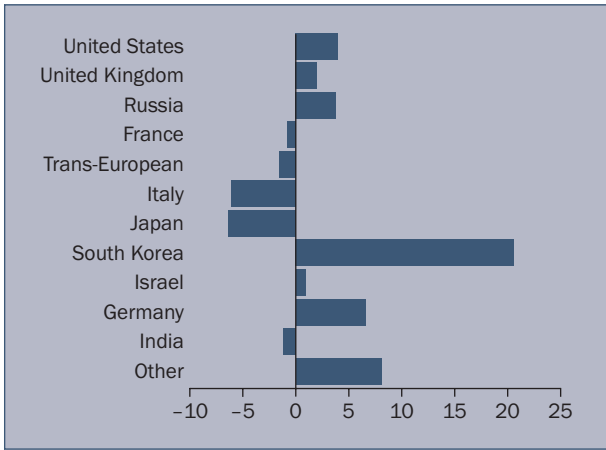


Figure 2. Percentage change in arms sales of companies in the SIPRI Top 100, by country, 2015–16

Notes: The change refers to the companies in the Top 100 for 2016. The figures are based on arms sales in constant (2016) US\$. The category ‘Other’ consists of countries whose companies’ arms sales comprise less than 1% of the total: Australia, Brazil, Canada, Norway, Poland, Singapore, Spain, Sweden, Switzerland, Turkey and Ukraine.

DEVELOPMENTS IN THE TOP 100

The Top 100 companies are ranked by the value of their arms sales. Companies based in the United States and Western Europe continued to dominate the Top 100 in 2016. A total of 63 US and West European companies are listed, which together accounted for 82.4 per cent of total arms sales for 2016 (the same percentage share as US and West European companies held in 2015). US-based companies increased their arms sales by 4.0 per cent, reversing a five-year decline (see figure 2). The USA has a decisive influence on the global trend given the high number of US-based companies listed in the Top 100. The combined sales of West European arms companies remained stable in 2016 at a total of \$91.6 billion—a slight increase of 0.2 per cent compared with 2015.

The companies occupying the first 10 ranks of the Top 100 are all based in the USA and Western Europe. With combined arms sales of \$194.8 billion in 2016, the top 10 companies accounted for 52.0 per cent of the total sales of the Top 100 in 2016 (almost the same percentage share as the top 10 held in 2015). An assessment of the SIPRI Top 100 yearly rankings

over the longer term shows that the same 12 companies have occupied the first 10 ranks during the past 15 years.

A total of 10 Russian companies are listed in the Top 100 in 2016—one fewer than in 2015. Their combined sales were \$26.6 billion, which is 3.8 per cent higher compared with the total in 2015. This rate of increase is lower than it was between 2014 and 2015, which is possibly due to the financial constraints caused by the recent falls in oil and gas prices, the impact of sanctions implemented by the European Union (EU) and the USA in 2014, and the effect of exchange rates on the rouble.

The combined sales of companies in the ‘other established producers’ category amounted to \$20.9 billion in 2016, a decrease of 1.2 per cent compared with 2015.² By contrast, sales by ‘emerging producers’ grew by 12.3 per cent, reaching a combined total of \$17.8 billion in 2016. This rise was driven by the large overall growth in the sales of South Korean companies, seven of which are listed in the Top 100 in 2016.

NATIONAL DEVELOPMENTS

United States

The combined sales of the 38 US-based companies in the Top 100 amounted to \$217.2 billion in 2016, accounting for 57.9 per cent of the overall total

² SIPRI introduced the ‘other established’ and ‘emerging’ producers categories in the 2013 edition of the SIPRI Top 100 Fact Sheet. The other established producers category covers companies based in 6 countries (i.e. Australia, Israel, Japan, Poland, Singapore and Ukraine) that have mature and sometimes significant arms-producing capabilities but are not looking to develop their capabilities further. The companies in the emerging producers category are based in 4 countries (i.e. Brazil, India, South Korea and Turkey) that have stated objectives with regard to building significant indigenous arms-production capabilities and achieving some greater level of self-sufficiency in arms procurement.

**Table 1.** The SIPRI Top 100 arms-producing and military services companies in the world excluding China, 2016^a

Figures for arms sales, total sales and profit are in millions of US\$. Dots (.) indicate that data is not available.

| Rank ^b | | Company ^c | Country | Arms sales (US\$ m.) | | Total sales, 2015 (US\$ m.) | Arms sales as a % of total sales, 2016 | Total profit, 2016 (US\$ m.) | Total employment, 2016 |
|-------------------|------|---|----------------|-------------------------|-------------------|-----------------------------------|---|---------------------------------------|------------------------------|
| 2016 | 2015 | | | 2016 | 2015 ^d | | | | |
| 1 | 1 | Lockheed Martin Corp. | USA | 40 830 | 36 900 | 47 248 | 86 | 5 302 | 97 000 |
| 2 | 2 | Boeing | USA | 29 510 | 28 313 | 94 571 | 31 | 4 895 | 150 500 |
| 3 | 4 | Raytheon | USA | 22 910 | 22 055 | 24 069 | 95 | 2 174 | 63 000 |
| 4 | 3 | BAE Systems | UK | 22 790 | 22 689 | 24 008 | 95 | 2 351 | 83 000 |
| 5 | 5 | Northrop Grumman Corp. | USA | 21 400 | 20 313 | 24 508 | 87 | 2 200 | 67 000 |
| 6 | 6 | General Dynamics Corp. | USA | 19 230 | 19 483 | 31 353 | 61 | 2 955 | 98 800 |
| 7 | 7 | Airbus Group ^e | Trans-European | 12 520 | 12 869 | 73 652 | 17 | 1 101 | 133 780 |
| S | S | BAE Systems Inc. (BAE Systems UK) | USA | 9 300 | 9 417 | 10 000 | 93 | .. | 29 500 |
| 8 | 10 | L-3 Communications | USA | 8 890 | 8 881 | 10 511 | 85 | 647 | 38 000 |
| 9 | 9 | Leonardo ^f | Italy | 8 500 | 9 264 | 13 277 | 64 | 561 | 45 630 |
| 10 | 11 | Thales | France | 8 170 | 8 094 | 16 471 | 50 | 1 073 | 64 100 |
| 11 | 8 | United Technologies Corp. | USA | 6 870 | 9 620 | 57 244 | 12 | 5 436 | .. |
| 12 | 12 | Huntington Ingalls Industries | USA | 6 720 | 6 825 | 7 068 | 95 | 573 | 37 000 |
| 13 | 17 | United Aircraft Corp. | Russia | 5 160 | 4 465 | 6 216 | 83 | -67 | .. |
| 14 | 16 | Bechtel Corp. | USA | 4 920 | 4 658 | .. | .. | .. | 53 000 |
| 15 | 19 | Textron | USA | 4 760 | 3 696 | 13 788 | 35 | 843 | 36 000 |
| S | S | Pratt & Whitney (United Technology Corp. USA) | USA | 4 530 | 4 587 | 15 100 | 30 | .. | 35 100 |
| 16 | 14 | Rolls-Royce | UK | 4 450 | 4 260 | 18 601 | 24 | .. | 49 900 |
| 17 | 25 | Leidos | USA | 4 300 | 3 332 | 7 043 | 61 | 246 | 32 000 |
| 18 | 13 | Harris Corp. | USA | 4 200 | 4 982 | 5 900 | 71 | 553 | 17 000 |
| 19 | 15 | United Shipbuilding Corp. | Russia | 4 030 | 4 553 | 4 501 | 89 | 90 | 89 650 |
| 20 | 18 | Booz Allen Hamilton | USA | 4 000 | 3 949 | 5 804 | 69 | 252 | 23 300 |
| 21 | 20 | Mitsubishi Heavy Industries | Japan | 3 670 | 3 856 | 35 947 | 10 | 805 | .. |
| 22 | 22 | Honeywell International | USA | 3 480 | 3 423 | 39 302 | 9 | 4 809 | .. |
| 23 | 23 | DCNS | France | 3 480 | 3 327 | 3 530 | 99 | 97 | 12 800 |
| 24 | 26 | Almaz-Antey | Russia | 3 430 | 3 191 | 3 727 | 92 | .. | 125 000 |
| 25 | 27 | MBDA ^g | Trans-European | 3 260 | 3 162 | 3 319 | 98 | 7 | 10 340 |
| 26 | 30 | Rheinmetall | Germany | 3 260 | 2 876 | 6 327 | 52 | 238 | 20 990 |
| 27 | 29 | Elbit Systems | Israel | 3 100 | 2 969 | 3 260 | 95 | .. | .. |
| 28 | 21 | Babcock International Group | UK | 2 950 | 3 024 | 6 136 | 48 | 776 | 35 000 |
| 29 | 24 | Russian Helicopters | Russia | 2 910 | 3 210 | 3 196 | 91 | 242 | .. |
| 30 | 33 | Saab | Sweden | 2 770 | 2 626 | 3 342 | 83 | 137 | 15 470 |
| 31 | 31 | Science Applications International Corp. | USA | 2 630 | 2 886 | 4 450 | 59 | 148 | 15 500 |
| 32 | 32 | Israel Aerospace Industries | Israel | 2 610 | 2 798 | 3 577 | 73 | .. | .. |
| S | S | Sandia Corp. (Lockheed Martin USA) | USA | 2 600 | 2 633 | 3 070 | 85 | .. | 12 210 |
| 33 | 36 | Safran | France | 2 600 | 2 378 | 18 232 | 14 | 2 111 | 66 490 |

| Rank ^b | | Company ^c | Country | Arms sales (US\$ m.) | | Total sales, 2015 (US\$ m.) | Arms sales as a % of total sales, 2016 | Total profit, 2016 (US\$ m.) | Total employment, 2016 |
|-------------------|------|--|-------------|-------------------------|-------------------|-----------------------------------|---|---------------------------------------|------------------------------|
| 2016 | 2015 | | | 2016 | 2015 ^d | | | | |
| 34 | 34 | CACI International | USA | 2 540 | 2 562 | 3 744 | 68 | 143 | 19 900 |
| 35 | 35 | Tactical Missiles Corp. | Russia | 2 530 | 2 325 | 2 576 | 98 | 247 | 50 610 |
| 36 | 28 | General Electric | USA | 2 480 | 3 028 | 123 780 | 2 | .. | 295 000 |
| 37 | 37 | Hindustan Aeronautics | India | 2 380 | 2 354 | 2 590 | 92 | 490 | .. |
| 38 | 40 | AECOM | USA | 2 280 | 2 177 | 17 411 | 13 | 163 | 87 000 |
| 39 | 41 | CSRA | USA | 2 250 | 2 096 | 4 993 | 45 | 316 | 18 500 |
| 40 | 38 | Indian Ordnance Factories | India | 2 200 | 2 224 | 2 232 | 98 | .. | 85 890 |
| 41 | 43 | Rafael | Israel | 2 120 | 1 993 | 2 166 | 98 | 119 | 7 500 |
| S | S | Bell Helicopter Textron (Textron USA) | USA | 2 090 | 2 116 | 3 239 | 64 | .. | .. |
| 42 | 46 | CEA | France | 2 020 | 1 948 | 4 577 | 44 | -83 | 15 620 |
| 43 | 39 | Rockwell Collins | USA | 1 960 | 2 248 | 5 259 | 37 | 728 | 19 000 |
| 44 | 52 | High Precision Systems | Russia | 1 940 | 1 712 | 1 975 | 98 | .. | .. |
| 45 | 58 | Orbital ATK | USA | 1 920 | 1 651 | 4 455 | 43 | 293 | 12 700 |
| 46 | 44 | General Atomics ^h | USA | 1 800 | 1 995 | .. | .. | .. | .. |
| 47 | 47 | ThyssenKrupp | Germany | 1 770 | 1 894 | 43 433 | 4 | 289 | 156 490 |
| 48 | 56 | Korea Aerospace Industries | South Korea | 1 760 | 1 624 | 2 671 | 66 | 231 | 3 880 |
| 49 | 48 | Kawasaki Heavy Industries | Japan | 1 730 | 2 067 | .. | .. | .. | .. |
| 50 | 51 | United Engine Corp. | Russia | 1 710 | 1 712 | 2 826 | 61 | 283 | .. |
| 51 | 55 | ST Engineering | Singapore | 1 690 | 1 644 | 4 836 | 35 | 351 | 21 970 |
| 52 | 69 | Uralvagonzavod | Russia | 1 680 | 992 | 2 095 | 80 | 29 | .. |
| 53 | 53 | KRET | Russia | 1 610 | 1 644 | 1 845 | 87 | 205 | .. |
| S | S | Sukhoi (United Aircraft Corp. Russia) | Russia | 1 610 | 1 566 | 1 610 | 100 | .. | 24 000 |
| 54 | 59 | Fincantieri | Italy | 1 600 | 1 494 | 4 899 | 33 | 15 | .. |
| 55 | 54 | LIG Nex1 | South Korea | 1 600 | 1 654 | 1 603 | 100 | 76 | 3 120 |
| 56 | 50 | United Instrument Manufacturing Corp. | Russia | 1 580 | 1 800 | 1 700 | 93 | .. | .. |
| 57 | 45 | Cobham | UK | 1 550 | 1 743 | 2 623 | 59 | 81 | 10 690 |
| S | S | United Launch Alliance (LM and Boeing USA) | USA | 1 540 | 1 559 | 1 800 | 86 | .. | .. |
| 58 | 57 | Serco | UK | 1 500 | 1 450 | 4 713 | 32 | 45 | 47 000 |
| 59 | 60 | ManTech International Corp. | USA | 1 460 | 1 438 | 1 602 | 91 | .. | .. |
| 60 | 49 | Dassault Aviation Groupe | France | 1 390 | 1 849 | 3 967 | 35 | 425 | 11 940 |
| 61 | 87 | Fluor Corp. | USA | 1 380 | 861 | 18 114 | 8 | 3 | 38 760 |
| 62 | 66 | Engility | USA | 1 360 | 1 114 | 2 076 | 66 | -6 | 9 100 |
| 63 | 77 | Oshkosh Corp. | USA | 1 350 | 952 | 6 279 | 22 | 216 | 13 800 |
| S | S | Irkut (United Aircraft Corp. Russia) | Russia | 1 320 | 1 284 | 1 623 | 81 | 18 | .. |
| 64 | 68 | IHI Corp. | Japan | 1 290 | 1 189 | 13 651 | 9 | .. | .. |
| 65 | 73 | DynCorp International | USA | 1 280 | 1 002 | 1 836 | 70 | -53 | 10 700 |
| 66 | 113 | KBR | USA | 1 220 | 608 | 4 268 | 29 | 28 | 27 500 |
| 67 | 72 | ASELSAN | Turkey | 1 220 | 971 | 1 247 | 98 | 263 | 5 170 |
| 68 | 76 | GKN | UK | 1 210 | 845 | 11 906 | 10 | 329 | 58 000 |
| 69 | - | Hewlett Packard Enterprise Company ⁱ | USA | 1 200 | .. | 50 123 | 2 | 3 161 | 195 000 |
| 70 | 74 | Hanwha Corp. | South Korea | 1 190 | 1 063 | 40 593 | 3 | 1 110 | .. |



| Rank ^b | | Company ^c | Country | Arms sales (US\$ m.) | | Total sales, 2015 (US\$ m.) | Arms sales as a % of total sales, 2016 | Total profit, 2016 (US\$ m.) | Total employment, 2016 |
|-------------------|------|---|-------------|-------------------------|-------------------|-----------------------------------|---|---------------------------------------|------------------------------|
| 2016 | 2015 | | | 2016 | 2015 ^d | | | | |
| 71 | 67 | Hanwha Techwin | South Korea | 1 190 | 965 | 2 265 | 53 | 69 | 3 040 |
| 72 | 63 | Vectrus | USA | 1 190 | 1 195 | 1 191 | 100 | .. | .. |
| 73 | 70 | DSME | South Korea | 1 190 | 984 | 9 808 | 12 | -1 217 | 11 260 |
| 74 | 61 | GenCorp | USA | 1 180 | 1 235 | 1 761 | 67 | 18 | 4 970 |
| 75 | 62 | PZG | Poland | 1 140 | 1 131 | 1 268 | 90 | .. | .. |
| 76 | 81 | Turkish Aerospace Industries | Turkey | 1 120 | 864 | 1 300 | 86 | .. | 5 250 |
| 77 | 84 | UkrOboronProm ^j | Ukraine | 1 060 | 847 | 1 107 | 95 | .. | 80 000 |
| S | S | UMPO (United Engine Corp. Russia) | Russia | 970 | 944 | 1 063 | 91 | 262 | .. |
| 78 | 88 | Krauss-Maffei Wegmann | Germany | 950 | 842 | 996 | 95 | .. | 4 000 |
| 79 | 75 | Austal | Australia | 940 | 982 | 974 | 97 | 44 | .. |
| 80 | 83 | Meggitt | UK | 940 | 774 | 2 688 | 35 | 231 | 11 210 |
| 81 | 91 | Embraer | Brazil | 930 | 839 | 6 218 | 15 | 168 | 18 510 |
| 82 | 65 | Nexter | France | 910 | 1 129 | 958 | 95 | .. | 1 750 |
| 83 | 85 | Cubic Corp. | USA | 880 | 871 | 1 462 | 60 | 2 | 8 500 |
| S | S | Austal USA (Austal Australia) | USA | 870 | 881 | 870 | 100 | .. | .. |
| 84 | 89 | The Aerospace Corp. | USA | 870 | 840 | 940 | 92 | .. | 3 680 |
| 85 | 71 | Bharat Electronics | India | 850 | 1 002 | 1 310 | 65 | .. | .. |
| 86 | 111 | NEC Corp. | Japan | 830 | 678 | 24 476 | 3 | 251 | 107 730 |
| 87 | 90 | RUAG | Switzerland | 820 | 797 | 1 909 | 43 | 118 | 8 730 |
| 88 | 86 | Moog | USA | 820 | 871 | 2 412 | 34 | 127 | 10 500 |
| 89 | 96 | CAE | Canada | 780 | 744 | 2 039 | 38 | 194 | 8 500 |
| 90 | - | Mitre Corp. | USA | 770 | 476 | 1 542 | 50 | .. | 8 210 |
| 91 | 112 | ViaSat | USA | 770 | 618 | 1 559 | 50 | 22 | 4 300 |
| 92 | 80 | Triumph Group | USA | 770 | 901 | 3 532 | 22 | -43 | 14 310 |
| 93 | 93 | MIT | USA | 770 | 810 | 973 | 79 | .. | .. |
| 94 | 98 | Kongsberg Gruppen | Norway | 770 | 726 | 1 886 | 41 | 77 | 7 160 |
| S | S | BAE Systems Australia (BAE Systems UK) | Australia | 740 | 742 | 892 | 83 | .. | 4 000 |
| 95 | - | Hanwha Group ^k | South Korea | 740 | .. | 55 430 | 1 | .. | .. |
| S | 107 | Hanwha Systems (Hanwha Group South Korea) | South Korea | 740 | 644 | 742 | 100 | .. | 2 060 |
| 96 | 105 | Bharat Dynamics | India | 730 | 651 | 726 | 100 | .. | .. |
| 97 | 100 | Ultra Electronics | UK | 720 | 605 | 1 061 | 68 | 92 | 4 000 |
| S | S | Raytheon Australia (Raytheon USA) | Australia | 720 | 722 | 717 | 100 | .. | 1 170 |
| 98 | 97 | Navantia | Spain | 710 | 737 | 801 | 88 | -336 | 5 510 |
| 99 | 79 | Mitsubishi Electric Corp. | Japan | 700 | 989 | 38 928 | 2 | 1 932 | .. |
| 100 | 101 | Poongsan Corp. | South Korea | 700 | 650 | 1 753 | 40 | 119 | 3 580 |

^a Although several Chinese arms-producing companies are large enough to rank among the SIPRI Top 100, it has not been possible to include them because of a lack of comparable and sufficiently accurate data.

^b Companies are ranked according to the value of their arms sales at the end of their financial year considered 2016 by SIPRI. An S denotes a subsidiary company. A dash (-) indicates that the company did not rank among the SIPRI Top 100 for 2015. Company names and structures are listed as they were on 31 Dec. 2016. Information about subsequent changes is provided in these notes. The 2015 ranks may differ from those published in *SIPRI Yearbook 2017* and elsewhere owing to continual revision of data, most often because of changes reported by the company itself and sometimes because of improved estimations. Major revisions are explained in these notes.



^c For subsidiaries and operational companies owned by another company, the name of the parent company is given in parentheses along with its country. Holding and investment companies with no direct operational activities are not treated as arms-producing companies, and companies owned by them are listed and ranked as if they were parent companies.

^d Figures for previous year arms sales—i.e. a company's arms sales in 2015—are presented in constant 2016 US\$, so as to be better comparable with the figures for arms sales in the current year, i.e. 2016. In previous editions of the *SIPRI Yearbook* and Top 100 lists, previous year arms sales were presented in current US\$.

^e Trans-European refers to companies whose ownership and control structures are located in more than one European country.

^f Finmeccanica was renamed Leonardo in April 2016.

^g Following a reassessment of MBDA, its status was changed from 'joint venture' to 'company'.

^h The arms sales figure for this company is an estimate and subject to a high degree of uncertainty.

ⁱ Hewlett Packard Enterprise is a new company emerging from the split of Hewlett-Packard Company.

^j Aircraft manufacturer Antonov was integrated in UkrOboronProm in 2016.

^k In 2016 Hanwha Group acquired full ownership of Hanwha Thales, a joint venture previously owned by Hanwha Group and France-based Thales.

(see figure 3). Lockheed Martin, the world's largest arms producer, increased its arms sales by 10.7 per cent in 2016, reaching \$40.8 billion and significantly widening the gap between it and Boeing—the second largest arms producer. Growth in Lockheed Martin's arms revenues was expected following its acquisition of helicopter manufacturer Sikorsky from United Technologies and increased deliveries of F-35 combat aircraft.

The growth in sales of military services companies is a noticeable trend in the USA. Military services companies have managed to increase sales mainly by acquiring smaller services companies divested by larger arms producers. The sales of DynCorp and KBR, for example, grew by 27.7 and 100.8 per cent respectively in 2016. The rise in KBR's sales was due to the acquisition of two companies in 2016 and new major contracts with the USA and the United Kingdom.

Major national developments in Western Europe

With arms sales of \$36.1 billion in 2016, the eight British companies ranked in the Top 100 accounted for 9.6 per cent of the total. The combined arms sales of British companies grew by 2.0 per cent compared with 2015. BAE Systems, the UK's largest arms producer, increased its sales by 0.4 per cent compared with 2015. Arms sales by Rolls-Royce, the UK's second largest arms producer, rose by 4.5 per cent. The highest growth in arms sales (43.2 per cent) was recorded by GKN, an aerospace components manufacturer. Although arms sales for some British companies increased in 2016, the short-term economic and political outlook in the UK remains uncertain following its decision in 2016 to leave the EU.

The combined arms sales of the six French companies ranked in the Top 100 amounted to \$18.6 billion, accounting for 5.0 per cent of the overall total

Box 1. Chinese arms-producing companies

Chinese companies are not covered by the SIPRI Top 100 due to the lack of data on which to make a reasonable estimate of arms sales for most companies. Nonetheless, some information is available on the major state-owned conglomerates under which most of the Chinese arms industry is organized.

Based on the growth in China's military spending, which has increased almost threefold between 2002 and 2016, as well as China's arms exports and limited information on individual companies, at least 9 or 10 companies would almost certainly be in the Top 100 if figures for arms sales were available. Of these, 4 to 6 would probably be in the top 20, and 2 (the aircraft producer AVIC and the land system producer Norinco) may be in the top 10.



for 2016. This represents a decrease in sales of 0.8 per cent compared with 2015. The slight fall was mostly due to a slow-down in deliveries of Rafale combat aircraft (produced by Dassault) compared with the previous year. Dassault's arms sales decreased by 24.8 per cent in 2016. The arms sales of land system producer Nexter also fell (by 19.4 per cent).

After a corporate restructuring, Italy's largest arms producer, Finmeccanica, was renamed Leonardo in 2016. The company's subsidiaries no longer exist, except for the US-based Leonardo DRS. The company also sold its civilian transportation business and will now chiefly focus its activities on aerospace and military capabilities. Leonardo's arms sales reached \$8.5 billion in 2016—a decrease of 8.2 per cent compared with 2015. The arms sales of Italy's second largest arms producer, the naval shipyard Fincantieri, totalled \$1.6 billion in 2016, representing an increase of 7.1 per cent. This was due to deliveries of littoral combat ships to the USA, and frigates and submarines to Italy.

The combined arms sales of the three German companies listed in the Top 100 for 2016 rose by 6.6 per cent to \$6.0 billion. The arms sales of land systems producers Krauss-Maffei Wegmann and Rheinmetall rose by 12.8 and 13.3 per cent, respectively, due to increased German arms procurement. By contrast, ThyssenKrupp's sales fell by 6.6 per cent.

SIPRI categorizes companies that are owned by more than one West European state as 'Trans-European'. MBDA is listed as a Trans-European company in the Top 100 for 2016.³ Its arms sales grew by 3.1 per cent to \$3.3 billion in 2016. The arms sales of Airbus Group, which is ranked in the top 10 for 2016, totalled \$12.5 billion—a decrease of 2.7 per cent compared with 2015. The fall is partly due to delays in delivering the A-400 military transport aircraft.

Russia

The combined arms sales of the 10 Russian companies listed in the Top 100 reached \$26.6 billion in 2016, accounting for 7.1 per cent of the overall total. This represents an increase in sales of 3.8 per cent compared with 2015. It seems that the major economic difficulties experienced by Russia have had a mixed impact on the sales of the companies ranked in 2016. Five companies recorded sales growth, while the other five showed decreases. Russia's largest arms company, United Aircraft Corporation, is ranked 13th, with arms sales of \$5.2 billion—a sharp increase of 15.6 per cent compared with 2015. By contrast, United Shipbuilding Corporation's arms sales declined by 11.5 per cent, placing it at 19th in the Top 100.

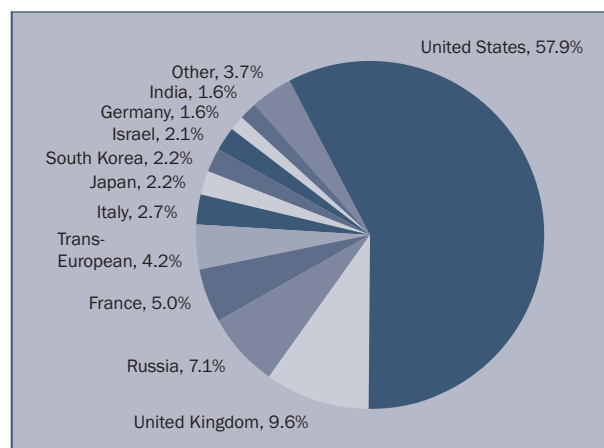


Figure 3. Share of arms sales of companies in the SIPRI Top 100 for 2016, by country

Notes: The Top 100 classifies companies according to the country in which they are headquartered, so sales by an overseas subsidiary will be counted towards the total for the parent company's country. The Top 100 does not include the entire arms industry in each country covered, only the largest companies. The category 'Other' consists of countries whose companies' arms sales comprise less than 1% of the total: Australia, Brazil, Canada, Norway, Poland, Singapore, Spain, Sweden, Switzerland, Turkey and Ukraine.

Figures do not always add up to a total of 100% because of the conventions of rounding.

³ Following a reassessment of MBDA, its status has been changed from 'joint venture' (between Airbus Group, BAE Systems and Finmeccanica) to 'company'. Its new status is reflected in adjustments for arms sales of the Top 100 for previous years.

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Emerging producers

South Korean arms producers continue to dominate the emerging producer category with seven companies ranked in the Top 100 for 2016. Their combined arms sales totalled \$8.4 billion, representing a 20.6 per cent increase in sales compared with 2015. South Korean arms producers held a 2.2 per cent share of the total Top 100 sales in 2016, putting South Korea alongside 'other established producers' such as Israel and Japan. The growth in sales is largely due to rising threat perceptions in South Korea. This has accelerated the acquisition of military equipment, which South Korea increasingly sources from its own arms industry based on policy considerations. The arms sales of Brazilian and Turkish companies also rose in 2016, growing by 10.8 and 27.6 per cent respectively. India is the only emerging producer showing a decline (-1.2 per cent) in arms sales in 2016.

Other established producers

The combined arms sales of the companies based in the six countries categorized as established arms producers fell by 1.2 per cent to a total of \$20.9 billion in 2016. However, only companies based in Australia (-4.3 per cent) and Japan (-6.4 per cent) recorded overall decreases in sales.

The established producers category is heavily influenced by trends in Japan due to the number of Japanese companies ranked and their comparatively high volume of arms sales. The fall in Japan's arms sales in 2016 was driven by a decline in the sales of its largest arms companies, namely Mitsubishi Heavy Industries (-4.8 per cent), Kawasaki Heavy Industries (-16.3 per cent) and Mitsubishi Electric Corporation (-29.2 per cent). The decline is partially attributable to the appreciation of the yen against the US dollar and a reduction in orders.

Ukrainian company UkrOboronProm's arms sales rose by 25.1 per cent in 2016. This was mainly due to high local demand as a result of the ongoing conflict in eastern Ukraine, its absorption of the aircraft producer Antonov in 2016, and arms exports.

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